

17th August, 2022

To,
Ms. Girija Balakrishnan
Shabari Niwas, Row House D-4,
Highland Park, Mulund Colony Road,
Mulund (West), Mumbai – 400082

Dear Madam,

I am pleased to inform you that the Members of the Company at their Extra-Ordinary General Meeting held on Monday, 1st August, 2022 have appointed you as an Independent Director of the Company for a period of five years commencing from 16th July, 2022 and ending on 15th July, 2027.

The terms and conditions of your appointment are as set forth below:

1. Terms of office

- 1.1 You have been appointed for a period of five years commencing from 16th July, 2022 and ending on 15th July, 2027.
- 1.2 Your appointment is not subject to retirement by rotation in pursuance of provision of sub-section 13 of Section 149 of the Companies Act, 2013.
- 1.3 During the tenure of your office as an Independent Director, you are required not to
 - 1.3.1 have any pecuniary relationship other than receiving director's remuneration or have transaction exceeding ten percent of your total income or such amount as may be prescribed from time to time, with the Company, its holding, subsidiary or associate company, or their promoters or directors;
 - 1.3.2 hold or take up position of a key managerial personnel of the Company or its holding, subsidiary or associate Company;
 - 1.3.3 hold together with your relatives, two percent or more of the total voting power of the Company.
 - 1.3.4 hold or take-up any position or appointment as an employee or proprietor or a partner:
 1.3.4.1 in a firm of auditors or company secretaries in practice or cost auditors of the Company or its holding, subsidiary or associate Company; or







- 1.3.4.2 in any legal or a consulting firm that has or had any transaction with the Company, its holding, subsidiary or associate Company amounting to ten percent or more of the gross turnover of such firm.
- 1.3.5 be a Chief Executive or Director, by whatever name called of any non-profit organization that receives twenty-five percent or more of its receipts or corpus from the Company, any of its promoters, directors or its holding, subsidiary or associate Company or that holds two percent or more of the total voting power of the Company.
- 1.3.6 take up directorship as a Non-Independent Director in another Company in which any of the Non-Independent Director of the Company is an Independent Director.
- 1.4 You are required to go through Code of Conduct of the Company carefully and during the tenure of your office as an Independent Director, ensure compliance of the same and also follow guidelines of professional conduct as prescribed under the Companies Act, 2013.

2. Role and functions:

Your role and functions as an Independent Director of the Company shall, in terms of Schedule IV prescribed vide Section 149(8) of the Companies Act, 2013 be as follows:

- 2.1 help in bringing an independent judgment to bear on the Board's deliberations especially on issues of strategy, performance, risk management, resources, key appointments and standards of conduct;
- 2.2 bring an objective view in the evaluation of the performance of board and management;
- 2.3 scrutinize the performance of management in meeting agreed goals and objectives and monitor the reporting of performance;
- 2.4 satisfy yourself on the integrity of financial information and that financial controls and the systems of risk management are robust and defensible;
- 2.5 safeguard the interests of all stakeholders, particularly the minority shareholders;

2.6 balance the conflicting interest of the stakeholders;





- 2.7 determine appropriate levels of remuneration of executive directors, key managerial personnel and senior management and have a prime role in appointing and where necessary recommend removal of executive directors, key managerial personnel and senior management; and
- 2.8 moderate and arbitrate in the interest of the Company as a whole, in situations of conflict between management and shareholder's interest.

3. Committees

You shall also be a Chairperson / Member of various Committees of the Board as per details given below:

Sr. No.	Name of Committee	Position
1	Audit Committee	Chairperson
2	Nomination & Remuneration Committee	Chairperson
3	Stakeholders Relationship Committee	Member
4	Corporate Social Responsibility Committee	Member

4. Duties

4.1 General

You are expected to perform your general fiduciary duties, and exercise the skill and care expected of

4.2 Duties under Section 166 of the Companies Act, 2013

You are expected also to perform following duties as a Director of the Company which are specifically provided under Section 166 of the Companies Act, 2013:

- 4.2.1 act in accordance with the Articles of Association of the Company, subject to the provisions of Companies Act, 2013;
- act in good faith in order to promote the objects of the Company for the benefits of its members as a whole, and in the best interests of the Company, its employees, the shareholders, the community and for the protection of environment;
- exercise duties with due and reasonable care, skill and diligence and shall exercise independent judgement;
- 4.2.4 not involve in a situation in which you may have a direct or indirect interest that conflicts, or possibly may conflict, with the interest of the Company;

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- 4.2.5 not achieve or attempt to achieve any undue gain or advantage either or yourself or to your relatives, partners or associates.
- 4.2.6 not assign your office as any such assignment shall be void.

4.3 Duties under Schedule IV of the Companies Act, 2013

You are expected also to perform following duties as an Independent Director which are specifically defined under Schedule IV of the Companies Act, 2013

- 4.3.1 undertake appropriate induction and regularly update and refresh their skills, knowledge and familiarity with the Company;
- 4.3.2 seek appropriate clarification or amplification of information and, where necessary, take and follow appropriate professional advice and opinion of outside experts at the expense of the Company;
- 4.3.3 strive to attend all meetings of the Board of Directors and of the Board committees of which you are a member, if any;
- 4.3.4 participate constructively and actively in the committees of the Board in which you are chairpersons or members, if any;
- 4.3.5 strive to attend the general meetings of the Company;
- 4.3.6 where you have concerns about the running of the Company or a proposed action, ensure that these concerns are addressed by the Board and, to the extent that concerns are not resolved, insist that your concerns are recorded in the minutes of the Board meeting;
- 4.3.7 keep yourself well informed about the Company and the external environment in which it operates;



- 4.3.8 not to unfairly obstruct the functioning of an otherwise proper Board or committee of the Board;
- 4.3.9 pay sufficient attention and ensure that adequate deliberations are held before approving related party transactions and assure yourself that the same are in the interest of the Company;
- 4.3.10 ascertain and ensure that the Company has an adequate and functional vigil mechanism and to ensure that the interests of a person who uses such mechanism are not prejudicially affected on

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account of such use;

- 4.3.11 report concerns about unethical behaviour, actual or suspected fraud or violation of the Company's code of conduct;
- 4.3.12 acting within your authority, assist in protecting the legitimate interests of the Company, shareholders and its employees; and
- 4.3.13 not disclose confidential information, including commercial secrets, technologies, advertising and sales promotion plans, unpublished price sensitive information, unless such disclosure is expressly approved by the Board or required by law.

5. Director & Officers (D & O) Insurance Policy

You will be entitled to indemnification afforded to the Directors by the Company's Articles of Association, the Companies Act, 2013 and as per Directors & Officers Insurance Policy of the Company.

6. Remuneration

You will be entitled to sitting fees as decided by the Board of Directors of the Company for attending meeting of the Board of Directors or Committee of the Directors.

7. Reimbursement of Expenses

You will be reimbursed all expenses incurred in travelling for attending the Board and other meetings and reasonable and proper accommodation expenses if any for meetings that necessitate you to stay away from your home.

8. Independence and other interests

You shall at the first meeting of the Board in every financial year or whenever there is any change in the circumstances which may affect your status as an Independent Director, give a declaration that you meet the criteria of independence as provided in sub-section (6) of Section 149 of the Companies Act, 2013.

9. Rights

During the tenure of your office as an Independent Director, you shall have following rights:

- 9.1 Access to all information in or about the Company and its affairs which are made available to the Directors:
- 9.2 Review the Agendas for Board Meeting/s and Committee Meeting/s and all relevant papers; and

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9.3 Contact the Chairperson, Chief Executive Officer or any other key management personnel, in case of any requirement.

10. Termination

Your appointment will terminate automatically:

- 10.1 if you are disqualified from acting as, or you are required to vacate your office as a director for any reason either under the Companies Act, 2013 or under Listing Agreement/Relevant SEBI Guidelines.
- 10.2 if you submit resignation from your office by giving notice in writing as per Section 168 of the Companies Act, 2013 or an Ordinary Resolution is passed by the Company for your removal form the office of Independent Director as provided in Section 168 of the Companies Act, 2013.

We look forward for your guidance and support in implementing the best corporate governance practices of the Company.

By Order of the Board of Director of INOX India Limited

Siddharth Jain

Director

I agree to the terms and conditions set out above.

Girija Balakrishnan